

# Funding and Service Inventory

## Integrated Health Service Plan 2

### Appendix D



# Funding and Service Inventory

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# Funding and Service Inventory

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## Funding and Service Inventory

### Erie St. Clair Plan for Aging at Home Year 3

#### Key Observations

The Erie St. Clair Local Health Integration Network (ESC LHIN) strategy is linked to the observations that have been noted in our original Integrated Health Service Plan (IHSP), Aging at Home Year 1 and Year 2 overview plan, as well as the subsequent objectives that we have developed and experienced in going forward to improve system function.

In our original planning the ESC LHIN observed we have a significant rural and isolated population that have a propensity to be admitted to hospital. Further, the ESC LHIN has a generalized long-term care (LTC) deficiency as per the provincial average and generally have limited acute care capacity as some Health Services Restructuring Commission (HSRC) projects completion continue to be delayed. The ESC LHIN also has low capacity in family practice, family health teams, as well as an aging workforce.

The population is beset with chronic disease and the emergency department (ED) is a key venue for primary care support. Transportation and family support are limited.

Finally, due to the economics of the region, the ESC LHIN observes that many unemployed, young people have left the area, limited or reduced employee health care benefits are realized, as well as limited charitable donation support (e.g. United Way) is evident.

#### Aims

Essentially, the aims of the Aging at Home Strategy are defined as the following:

- 1) The development of a nimble care method that provides interventions to isolated areas and non-institutional settings.
- 2) The development of ambulation mechanisms to unfrail the elderly.
- 3) The development both short-term and long-term capacity.
- 4) The segmentation of the population - focusing on medical admissions - specifically chronic or preventable disease.

#### Goals

The ESC LHIN's short-term goals are to develop capacity where possible to take the pressure off of medical service beds and the impact that blocked medical beds have on the ED flow. Our medium-term goals are to develop rapid response teams and augment ED diversion. Our long-term goals are to incorporate best practices and clear referral patterns across the counties utilizing assets such as Community Health Centre (CHC) satellites; enhanced system-wide evidenced based protocols, enhanced education and value added day programs.

## Actions

At this point our **priority focus** has been on Alternative Level of Care (ALC) days. Our plan foresees the continuation of approximately 16,800 patient days of annualized placements. This includes 20 beds worth of long-term care capacity, 30 beds worth of supportive medical rehab placement units capacity and 1800 days of additional complex continuing care (CCC) capacity. It is anticipated that with the development of LTC infrastructure in the Windsor/Essex area, the resources can be diverted to Sarnia/Lambton County in order to address an increasingly critical shortage of LTC beds in the sub region.

A **secondary focus** has been on the diversion of visits and the subsequent admission through the ED department. An emphasis on *palliative care teams* continues as well as, an emphasis on *mobile specialty teams* that draw greater community medical interventions to the community. A further continued focus has been on the establishment of *GEM Nurses* and *psycho-geriatric support teams* that complement care needs for those individuals requiring care at the ED site and at the point of discharge.

A **third area of focus** has been on developing services that allow seniors to remain home in a less risk environment. Continued emphasis on transportation, home support services and specialty adjuncts of care that enable sustainability at home remain key initiatives.

The major risks of the plan are essentially, 1) finding and developing the most appropriate Health Human Resources (HHR) (e.g. family physicians, specialized human resource supports such as Nurse Practitioners [NPs]), 2) in the development of supportive medical rehab placement units, the logistics behind developing the sites; and, 3) the final risk is the use of the Erie St. Clair Community Care Access Centre (CCAC) which is currently in a financial retrenchment mode. Our mitigation strategy includes the enhanced use of multidisciplinary teams, enhanced use of increased scope of practice and leveraging existing best practices, growing the best practice incrementally and continually focusing on system goals.

Of note, the ESC LHIN plan calls for the development of 30 supportive medical rehab placement units in Sarnia/Lambton and Chatham-Kent. The emphasis will be on Sarnia/Lambton due to the shortages of capacity and ALC pressures.. We intend to develop a program that has a 30 to 60 day convalescent component to unfrail the elderly. Finally, we expect to continue to utilize existing bed capacity in Charlotte Eleanor Englehart (CEE) Hospital through urgent priorities and approximately 5 beds at an assisted living facility at Kettle and Stony Point First Nation community.

The tables below outline the investments of Aging at Home Year 2:

**Table 1: 2009 – 2010 Direct Interventions**

Description	Investment
Specialized Geriatric Services for ED Resources	\$760,000
Geriatric Emergency Medicine Nurses (10)	\$1,000,000
Supportive Rehab Placement Units (30 units)	\$750,000
Leamington Mennonite Home Emergency Response	\$45,000
Long-Term Care Beds (20)	\$1,700,000
Kettle and Stony Point Assisted Living Funding	\$291,000
<b>Total</b>	<b>\$4,546,000</b>

**Table 2: 2009 – 2010 Diversion Interventions**

Description	Investment
Restorative Ambulation Team	\$500,000
End of Life Team for Chatham-Kent	\$500,000
Rapid Response Team	\$500,000
<b>Total Aging at Home</b>	<b>\$1,500,000</b>
Transitional Care Beds and Long-Term Care Overbeds	\$1,000,000
<b>Total ALC Urgent Priorities</b>	<b>\$1,000,000</b>

**Table 3: 2009 – 2010 Preventative Interventions**

Description	Investment
Day Program	\$40,000
Friendly Visiting	\$300,000
Home Maintenance and Repair	\$500,000
<b>Total</b>	<b>\$840,000</b>

In year three the ESC LHIN foresees the continuation of the above strategies and the enhancement where results based successes are evident. In addition, the ESC LHIN will transfer and enhance funding in order to create additional LTC beds (in Lambton County), convalescent care and assistive living beds, and mobile teams that service chronic disease patients.

**Urgent Priorities Funding**

**Table 4: Urgent Priorities Fund Expenditures 2008/2009 Fund Summary**

ALC Pressures (Minimum)		\$ 1,112,220
Core Pressures (Maximum)		1,415,552
<b>Total Funding for 2008/2009</b>		<b>\$ 2,527,772</b>
<b>Proposals:</b>		
<b>ALC Pressures</b>		
UPF-0809-ALC-01	Kettle and Stony Point Assistive Living Program	\$ 168,600
UPF-0809-ALC-02	Chronic Care Transitional Beds – Bluewater Health CEE Site	200,000
UPF-0809-ALC-03	Windsor/Essex Transitional Beds	540,000
UPF-0809-ALC-04	Ambulation Team	376,000
<b>Balance Remaining for ALC Pressures</b>		<b>(\$ 172,380)</b>
<b>Core Pressures</b>		
UPF-0809-Core-01	Small Emergency Department Study	\$ 150,000
UPF-0809-Core-02	KPMG Phase II	550,000
UPF-0809-Core-03	Watford CHC Satellite	191,000
UPF-0809-Core-04	Windsor/Essex Cardiac Rehab	90,000
UPF-0809-Core-05	Salvation Army Addictions Program	50,000
UPF-0809-Core-06	Bluewater Health Crisis Intervention Program	200,000
UPF-0809-Core-07	Malden Park Subsidy Determination	12,172
<b>Balance Remaining for Core Pressures</b>		<b>\$ 172,380</b>
<b>Balance Remaining:</b>		<b>\$ -</b>

**Table 5: Erie St. Clair LHIN 2009/2010 Urgent Priorities Fund Summary As At September 8, 2009**



Description	Core \$	Amount ALC	Total \$
Watford CHC	191,000		191,000
CHC Consulting	30,000		30,000
Utilization Management Software	200,000		200,000
Hôtel-Dieu Grace Hospital Psychiatric Team		450,000	450,000
CCAC Operational Review	250,000		250,000
Diagnostic Imaging W/E	20,000		20,000
Consolidated Health Information Services (CHIS) CEO Office	50,000		50,000
CEE CCC Beds		200,000	200,000
Malden Park Beds		170,000	170,000
	<b>741,000</b>	<b>820,000</b>	<b>1,561,000</b>
<b>Total Available per Funding Letter</b>	<b>1,415,552</b>	<b>1,112,220</b>	<b>2,527,772</b>
			\$
<b>Subtotal Remaining</b>	<b>674,552</b>	<b>292,220</b>	<b>966,772</b>

**Table 6: Erie St. Clair LHIN 2009/2010 Urgent Priorities Fund Summary - Options As At September 15, 2009**

<b>Short-List</b>	<b>Description</b>	<b>Core</b>	<b>Amount ALC</b>	<b>Total</b>
	Cardiac Rehab W/E	\$ 90,000		\$ 90,000
	Lambton Transitional Beds		100,000	100,000
	Chatham-Kent Transitional Beds		100,000	100,000
	Essex Transitional Beds		340,000	340,000
	Integrated Chief of Psychiatry Admin		50,000	50,000
	Ambulation Team – Windsor/Essex		376,000	376,000
	Ambulation Team – Chatham-Kent		150,000	150,000
	Ambulation Team – Sarnia/Lambton		150,000	150,000
	Aboriginal Consultant	55,000		55,000
	Bluewater Health Congestive Heart Failure (CHF) Pilot	200,000		200,000
	LTC H1N1 Contingency Plan	200,000		200,000
	Integration Activities	150,000		150,000
	Sarnia/Lambton Transportation Providers Brochure	7,000		7,000
	Grand Bend CHC: Site Upgrade and Information Technology (IT)	72,000		72,000
	<b>Subtotal - Short-List</b>	<b>\$ 774,000</b>	<b>\$1,266,000</b>	<b>\$2,040,000</b>

## Health Service Inventory

### Definition

- List of health services funded by the MOHLTC in the ESC LHIN 2009/2010
- List of independent health facilities in the ESC LHIN in 2009/2010

### Significance / Uses

- Provides basic information on the availability of different types of services in an area
- Indicator of the distribution and accessibility of health programs and services in an area

### Limitations

- Inventory includes only Ministry of Health and Long-Term Care (MOHLTC) funded organizations
- Inventory of organizations does not measure their capacity or the volume of services they provide
- Further efforts will be undertaken within the next few months to ensure these inventories are complete and representative of all the services provided within the ESC LHIN.

### Source

- Ministry of Health and Long-Term Care

Facility	Location
<b>Assisted Living Services in Supportive Housing (ALSSH)</b>	
The Canadian Red Cross Chatham-Kent Branch	Chatham-Kent
Ontario March of Dimes, Chatham-Kent Branch	Chatham-Kent
Ontario March of Dimes, Sarnia/Lambton Branch	Sarnia/Lambton
Ontario March of Dimes, Windsor/Essex Branch	Windsor/Essex
<b>Community Health Centres (CHC)</b>	
North Lambton Community Health Centre	Sarnia/Lambton
Grand Bend Area Community Health Centre	Sarnia/Lambton
Sandwich Community Health Centre Inc.	Windsor/Essex
Teen Health Centre (The Phoenix Wholistic Health Centre)	Windsor/Essex
<b>Community Care Access Centres</b>	
Erie-St. Clair Community Care Access Centre, Chatham-Kent Branch	Chatham-Kent
Erie-St. Clair Community Care Access Centre, Sarnia/Lambton Branch	Sarnia/Lambton
Erie-St. Clair Community Care Access Centre, Chatham-Kent Branch	Windsor/Essex

Facility	Location
<b>Community Support Services (CSS)</b>	
Alzheimer Society of Chatham-Kent	Chatham-Kent
Brain Injury Association of Chatham-Kent (BLACK)	Chatham-Kent
Chippewas of Kettle and Stony Point Home Support	Chatham-Kent
Blenheim & Community Senior Citizens Group - Meals on Wheels	Chatham-Kent
Family Service Kent	Chatham-Kent
Maple City Centre For Older Adults	Chatham-Kent
Meals on Wheels (Chatham) Inc., c/o St. Andrew's Residence	Chatham-Kent
St. Andrew's Residence, Chatham Inc.	Chatham-Kent
Meals on Wheels (Dresden) Inc. c/o Dresden Baptist Church	Chatham-Kent
Meals on Wheels Ridgetown	Chatham-Kent
Victorian Order of Nurses Ontario, Chatham-Kent Branch	Chatham-Kent
Bkejwanong Territory, Ojibways of Walpole Island	Chatham-Kent
Alzheimer Society of Sarnia-Lambton	Sarnia/Lambton
The Canadian Red Cross, Sarnia/Lambton Branch	Sarnia/Lambton
Corporation of the County of Lambton - Senior Services	Sarnia/Lambton
Family Counselling Centre	Sarnia/Lambton
Victorian Order of Nurses Ontario, Sarnia/Lambton Branch	Sarnia/Lambton
Lambton Elderly Outreach Incorporated	Sarnia/Lambton
The Association for Persons with Physical Disabilities of Windsor & Essex County	Windsor/Essex
Amherstburg Community Services	Windsor/Essex
Lakeshore Community Services	Windsor/Essex
Essex Community Services	Windsor/Essex
Essex Retirees Social Club	Windsor/Essex
South Essex Community Council Incorporated	Windsor/Essex
Tecumseh Seniors Transit, Inc.	Windsor/Essex
Alzheimer Society of Windsor and Essex County	Windsor/Essex
Canadian National Institute for the Blind - Ontario Division - Windsor District (The)	Windsor/Essex
Centres for Seniors Windsor	Windsor/Essex
Citizen Advocacy Windsor-Essex	Windsor/Essex
The Canadian Hearing Society-Windsor Region	Windsor/Essex
The Hospice of Windsor and Essex County Inc.	Windsor/Essex
Victorian Order of Nurses Ontario, Windsor/Essex Branch	Windsor/Essex

Facility	Location
<b>Hospitals</b>	
Chatham-Kent Health Alliance – Chatham Campus <ul style="list-style-type: none"> <li>• Women &amp; Children's Health</li> <li>• Emergency, Ambulatory &amp; Community Health</li> <li>• Rehabilitation &amp; Complex Continuing Care</li> <li>• Medicine / Critical Care</li> <li>• Surgery</li> <li>• Mental Health &amp; Addictions</li> <li>• Rehabilitation (inpatient and outpatient)</li> <li>• Complex Continuing Care</li> <li>• Chronic Disease Management</li> </ul>	Chatham-Kent
Chatham-Kent Health Alliance – Sydenham Campus, Wallaceburg <ul style="list-style-type: none"> <li>• Emergency Care</li> <li>• Ambulatory Care</li> <li>• Day Surgery</li> <li>• Medicine and Complex Continuing Care</li> <li>• Family Medicine Unit</li> <li>• Complex Continuing Care</li> <li>• Outreach Rehabilitation and Chronic Disease Management</li> </ul>	Chatham-Kent
Bluewater Health <ul style="list-style-type: none"> <li>• Medicine</li> <li>• Surgery</li> <li>• Paediatrics</li> <li>• Mental Health</li> <li>• Obstetrics</li> <li>• Complex Continuing Care</li> <li>• Rehab</li> </ul>	Sarnia/Lambton
Charlotte Eleanor Englehart Hospital of Bluewater Health <ul style="list-style-type: none"> <li>• Medicine</li> <li>• Emergency</li> <li>• Ambulatory Care</li> <li>• Complex Continuing Care</li> </ul>	Sarnia/Lambton

Facility	Location
<b>Hospitals</b>	
<p>Hôtel Dieu Grace Hospital</p> <ul style="list-style-type: none"> <li>• Trauma</li> <li>• Surgery</li> <li>• Mental Health</li> <li>• Neuroscience</li> <li>• Cardiac Care</li> <li>• Diagnostic Imaging</li> <li>• Renal Dialysis</li> <li>• Intensive Care</li> </ul>	Windsor/Essex
<p>Leamington District Memorial Hospital</p> <p>Leamington District Memorial Hospital is a community hospital that provides general community medicine including:</p> <ul style="list-style-type: none"> <li>• Emergency Department</li> <li>• Obstetrical care</li> <li>• Acute Medical/Surgical Inpatient Services</li> <li>• Operating Room including General Surgery</li> <li>• Complex Continuing Care.</li> <li>• Outpatient diagnostic services</li> <li>• Ambulatory care programs</li> </ul>	Windsor/Essex
<p>Windsor Regional Hospital Met Campus</p> <ul style="list-style-type: none"> <li>• Women's and Children's (Family Birthing Centre) which include High Risk Obstetrics and Antenatal Unit; Neonatal Intensive Care Unit; Paediatrics; Single Birthing Rooms and Women's Health</li> <li>• Regional Cancer Services, which includes Outpatient and Inpatient Oncology and Long Term Palliative</li> <li>• Breast Health Centre</li> <li>• Sleep Lab</li> <li>• Outpatient Bariatric and Men's Health (Urology) Program</li> </ul>	Windsor/Essex
<p>Windsor Regional Hospital Western Campus</p> <ul style="list-style-type: none"> <li>• Regional Rehabilitation</li> <li>• Specialized Family Mental Health</li> <li>• Complex Continuing Care</li> </ul>	Windsor/Essex

Facility	Location
<b>Long-Term Care Homes</b>	
Blenheim Community Village	Chatham-Kent
Copper Terrace	Chatham-Kent
Fairfield Park - A Division of Lapointe-Fisher Nursing Home Ltd.	Chatham-Kent
Meadow Park Nursing Home	Chatham-Kent
Riverview Gardens Long Term Care Facility	Chatham-Kent
The Village Retirement Residence	Chatham-Kent
Tilbury Manor Nursing Home	Chatham-Kent
Afton Park Place Long Term Care Community	Sarnia/Lambton
Fiddick's Nursing Home	Sarnia/Lambton
Lambton Meadowview Villa	Sarnia/Lambton
Marshall Gowland Manor	Sarnia/Lambton
North Lambton Lodge	Sarnia/Lambton
Sumac Lodge	Sarnia/Lambton
Trillium Villa Nursing Home	Sarnia/Lambton
Twin Lakes Terrace Long Term Care Community	Sarnia/Lambton
Vision Nursing Home - Vision 74' Inc.	Sarnia/Lambton
Watford Quality Care Centre	Sarnia/Lambton
Banwell Gardens	Windsor/Essex
Brouillette Manor (1230839 Ontario Ltd.)	Windsor/Essex
Chartwells Senior Housing, Royal Oak Long Term Care Centre	Windsor/Essex
Chateau Park Nursing Home	Windsor/Essex
Country Village Health Care Centre	Windsor/Essex
Extendicare (Canada) Inc. - Southwood Lakes	Windsor/Essex
Extendicare (Canada) Inc. - Tecumseh	Windsor/Essex
Franklin Gardens Long Term Care Home	Windsor/Essex
Heron Terrace Long Term Care Community	Windsor/Essex
Huron Lodge Home for Seniors - Corporation of the City of Windsor	Windsor/Essex
Iler Lodge	Windsor/Essex
Leamington United Mennonite Home & Apartments	Windsor/Essex
Malden Park Continuing Care Centre	Windsor/Essex
Regency Park Nursing/Retirement Centre	Windsor/Essex
Richmond Terrace	Windsor/Essex
Riverside Place	Windsor/Essex
Sun Parlor Home for Senior Citizens	Windsor/Essex
Versa-Care Windsor Place	Windsor/Essex

<b>Facility</b>	<b>Location</b>
<b>Mental Health (Addictions)</b>	
Westover Treatment Centre	Chatham-Kent
Chatham-Kent Health Alliance (Chatham Kent Addiction Program)	Chatham-Kent
Bluewater Health (Lambton County Addiction Services)	Sarnia/Lambton
AIDS Committee of Windsor	Windsor/Essex
House of Sophrosyne	Windsor/Essex
Windsor Regional Hospital - (MH Withdrawal Mgmt Centre)	Windsor/Essex
<b>Mental Health (Programs)</b>	
Canadian Mental Health Association Chatham-Kent Branch	Chatham-Kent
Canadian Mental Health Association Sarnia-Lambton Branch	Sarnia/Lambton
Bulimia Anorexia Nervosa Association	Windsor/Essex
Canadian Mental Health Association Windsor-Essex County Branch	Windsor/Essex
Community Crisis Centre of Windsor-Essex County	Windsor/Essex
Mental Health Connections	Windsor/Essex
Mental Health Consumer/Survivors Employment Association of Essex County	Windsor/Essex
Sexual Assault Crisis Centre of Windsor/Essex County	Windsor/Essex
<b>Mental Health (Supportive Housing)</b>	
Canadian Mental Health Association Chatham-Kent Branch	Chatham-Kent
Canadian Mental Health Association Sarnia-Lambton Branch	Sarnia/Lambton
Brentwood Recovery Home	Windsor/Essex
Canadian Mental Health Association Windsor-Essex County Branch	Windsor/Essex

## Inventory of Additional Health Services in Erie St. Clair that are not ESC LHIN Funded

### Limitations

- Inventory includes only Ministry of Health and Long-Term Care funded organizations
- Inventory of organizations does not measure their capacity or the volume of services they provide
- Further efforts will be undertaken within the next few months to ensure these inventories are complete and representative of all the services provided within the ESC LHIN.

### Source

- Ministry of Health and Long-Term Care - <http://www.hco-on.ca/English/Home-Page>

Facility	Location
<b>Family Health Teams (FHT)</b>	
Chatham-Kent Family Health Team, Chatham Location	Chatham-Kent
Chatham-Kent Family Health Team, Wallaceburg Location	Chatham-Kent
Tilbury District Family Health Team	Chatham-Kent
Sarnia Rapids Family Health Team	Sarnia/Lambton
Amherstburg Family Health Team	Windsor/Essex
Harrow Family Health Team	Windsor/Essex
Windsor Family Health Team	Windsor/Essex
<b>Walk – In Clinics</b>	
Chatham Walk-In Clinic	Chatham-Kent
Tilbury Family Practice Walk-In Clinic	Chatham-Kent
Down Town Walk-in Clinic	Windsor/Essex
Windsor River Walk-In Clinic	Windsor/Essex
Medical Walk-In Clinic	Windsor/Essex
Windsor Medical Clinic - West Side	Windsor/Essex
Howard Avenue Walk-In Clinic	Windsor/Essex
Walkerville Medical Clinic	Windsor/Essex
West Windsor Urgent Care Clinic	Windsor/Essex
South Walkerville Medical Center	Windsor/Essex
Family Practice Walk In Clinic	Windsor/Essex
Rivard Walk-In Clinic	Windsor/Essex
Roseville Garden Walk-In Clinic	Windsor/Essex
Provincial Medical Centre	Windsor/Essex
South Windsor Medical Centre (After hours)	Windsor/Essex

Facility	Location
<b>Walk – In Clinics</b>	
Rexall Walk In Clinic	Windsor/Essex
Windsor After Hours Clinic	Windsor/Essex
Riverside After Hours Walk-In Clinic	Windsor/Essex
Wyandotte At Lauzon Walk-In Clinic	Windsor/Essex
Windsor Medical Clinic - East Side	Windsor/Essex
LaSalle Medical Clinic	Windsor/Essex
The Urgent Care Center	Windsor/Essex
St Anne Street Walk In Clinic	Windsor/Essex
Tecumseh Community Health Care Centre	Windsor/Essex
Amherstburg Walk-In Clinic (Morning)	Windsor/Essex
Amherstburg Walk-In Clinic (Evening)	Windsor/Essex
Essex After Hours Walk-In Clinic	Windsor/Essex
Essex Walk In Clinic	Windsor/Essex
Lakeshore Health Centre	Windsor/Essex
Princess Family Practice And Walk In Clinic	Windsor/Essex
Pelee Island Medical Clinic	Windsor/Essex
Sarnia Family Physicians Group	Sarnia/Lambton